

To: CABINET – 17 October 2011

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## REVENUE & CAPITAL BUDGET MONITORING EXCEPTION REPORT 2011-12

### 1. Introduction

1.1 The first full monitoring report for 2011-12 was presented to Cabinet in September. This exception report, based on the monitoring returns for August, highlights the main movements since that report.

### 2. REVENUE

2.1 There are a number of significant pressures that will need to be managed during the year if we are to have a balanced revenue position by year end. The current underlying net revenue position by portfolio, before and after the implementation of assumed management action, compared with the net position reported last month, is shown in **table 1** below.

**Table 1: Net Revenue Position before and after Proposed Management Action**

Portfolio	Gross Position £m	Proposed Management Action £m	Net Position after mgmt action £m		Movement £m
			This month	Last month	
Education, Learning & Skills	-0.334	-	-0.334	-0.334	-
Specialist Children's Services	+8.812	-	+8.812	+8.778	+0.034
Adult Social Care & Public Health	-0.560	-	-0.560	-0.195	-0.365
Environment, Highways & Waste	-2.186	-	-2.186	-2.186	-
Communities, Customer Services & Improvement	+0.419	-	+0.419	+0.800	-0.381
Regeneration & Enterprise	-	-	-	-	-
Finance & Business Support	-4.165	-0.376	-4.541	-4.848	+0.307
Business Strategy, Performance & Health Reform	-0.225	-0.107	-0.332	-0.282	-0.050
Deputy Leader	-	-	-	-	-
<b>Total (excl Schools)</b>	<b>+1.761</b>	<b>-0.483</b>	<b>+1.278</b>	<b>+1.733</b>	<b>-0.455</b>
<i>Schools (ELS portfolio)</i>	+5.748	-	+5.748	+5.748	-
<i>Schools (SCS portfolio)</i>	-	-	-	-	-
<b>Schools (TOTAL)</b>	<b>+5.748</b>	<b>-</b>	<b>+5.748</b>	<b>+5.748</b>	<b>-</b>
<b>TOTAL</b>	<b>+7.509</b>	<b>-0.483</b>	<b>+7.026</b>	<b>+7.481</b>	<b>-0.455</b>

2.2 **Table 2** shows the forecast underlying gross position **before** the implementation of proposed management action, compared with the gross position reported last month.

**Table 2: Gross Revenue Position before Management Action**

Portfolio	Variance		Movement £m
	This Month £m	Last Month £m	
Education, Learning & Skills	-0.334	-0.334	-
Specialist Children's Services	+8.812	+8.778	+0.034
Adult Social Care & Public Health	-0.560	-0.195	-0.365
Environment, Highways & Waste	-2.186	-2.186	-
Communities, Customer Services & Improvement	+0.419	+0.800	-0.381
Regeneration & Enterprise	-	-	-
Finance & Business Support	-4.165	-4.352	+0.187
Business Strategy, Performance & Health Reform	-0.225	-0.175	-0.050
Deputy Leader	-	+0.063	-0.063
<b>Total (excl Schools)</b>	<b>+1.761</b>	<b>+2.399</b>	<b>-0.638</b>

Portfolio	Variance		Movement £m
	This Month £m	Last Month £m	
<i>Schools (ELS portfolio)</i>	+5.748	+5.748	-
<i>Schools (SCS portfolio)</i>	-	-	-
<b>Schools (TOTAL)</b>	<b>+5.748</b>	<b>+5.748</b>	<b>-</b>
<b>TOTAL</b>	<b>+7.509</b>	<b>+8.147</b>	<b>-0.638</b>

2.3 The gross underlying revenue pressure (excluding schools) is currently £1.761m as shown in table 2 above, but this is expected to reduce to a pressure of £1.278m by year end, after assuming the delivery of management action within Finance & Business Support and Business Strategy, Performance & Health Reform portfolios, as shown in table 1.

2.4 Management action proposals are currently being considered within the Communities, Customer Services & Improvement portfolio, which will reduce this pressure further, and the aim remains to deliver a balanced budget by year end. This position will be very closely monitored throughout the remainder of the financial year given that we have a savings requirement of £95m, increasing demands for services and the need to deliver the Children's Services Improvement Plan and every effort will be made to balance the budget and avoid any overspend at year end. A position of +£1.278m at this point in the year is encouraging; and we remain confident, but not complacent, of avoiding any significant overspend in this financial year.

2.5 Table 2 shows that there has been a reduction of £0.638m in the overall gross pressure before management action this month. The main movements, by portfolio, are detailed below:

## 2.6 Specialist Children's Services portfolio:

The pressure on this portfolio has increased marginally by £0.034m this month to £8.812m; however within this small overall movement there are some larger compensating movements. The movements above £0.1m are:

2.6.1 +£0.489m Fostering – an increase in the pressure from £4.258m to £4.747m, mainly due to a £0.466m increase in expected costs from Legal Services for ongoing care proceedings.

2.6.2 -£0.188m Other Preventative Services – an increase in the underspend from £0.403m to £0.591m, mainly as a result of a significant reduction in service usage of the Link Placement Scheme. The service is currently under review.

2.6.3 +£0.365m Residential Children's Services – an increase in the pressure from £1.065m to £1.430m is in the main due to three new placements, extensions to six existing placements, and placement moves for two children which have resulted in higher costs.

2.6.4 -£0.188m Safeguarding – a reduction from a pressure of £0.125m to an underspend of £0.063m, mainly as a result of £0.281m of contributions from Partners of the Safeguarding Board, slightly offset by £0.093m of Safeguarding recruitment costs.

2.6.5 -£0.353m Assessment of Vulnerable Children – a reduction in the pressure from £2.236m to £1.883m as a result of a reduction from the original forecast for additional agency staff costs because the expectation is that social workers will be appointed and agency staff will no longer be required. However, due to the Ofsted inspection, there is a great deal of change in this service, making forecasting difficult and potentially volatile at the present time.

## 2.7 Adult Social Care & Public Health portfolio:

The forecast underspend on this portfolio has increased by £0.365m this month from £0.195m to £0.560m. The movements over £0.1m this month are:

2.7.1 -£0.199m Strategic Management (incl Commissioning & Safeguarding) – a reduction in the pressure from £0.353m to £0.154m, which mainly reflects the continual management of vacancies and further savings against non-pay costs.

- 2.7.2 -£0.318m Older People Direct Payments – an increase in the underspend from £0.444m to £0.762m as a result of a reduction in the growth assumed in the previous forecast, since the trend has remained static so far this year.
- 2.7.3 -£0.359m Physical Disability Direct Payments – a reduction in the pressure from £0.546m to £0.187m as a result of a reduction in the growth assumed in the previous forecast, since the trend has remained static so far this year.
- 2.7.4 +£0.391m Older People Nursing Care – an increase in the position from an underspend of £0.372m to a small pressure of £0.019m as a result of an increase in placements due to an increase of 47 clients creating a £0.613m pressure. This is slightly offset by both the release of unrealised creditors and an increase in income, totalling £0.222m.
- 2.7.5 +£0.177m Older People Residential Care – a reduction in the underspend from £0.830m to £0.653m representing an increase of 23 clients, which has increased gross costs by £0.215m which is offset by an over recovery of income of £0.074m. The remaining £0.036m movement reflects a forecast reduction in income collected for in house residential care.
- 2.7.6 +£0.303m Learning Disability Supported Accommodation – a reduction in the underspend from £1.096m to £0.793m as a result of a net movement of nine clients contributing a £0.246m pressure, coupled with a reduction in income contributions of £0.057m as a result of a client who changed from full funding to nominal funding, backdated to the beginning of the year.
- 2.7.7 +£0.147m Learning Disability Day Care – a reduction in the underspend from £0.221m to £0.074m as a result of an ongoing review of commissioned services (+£0.069m), an increase in client numbers (+£0.037m) and the remaining £0.041m is due to updated spend trend information.
- 2.7.8 -£0.513m Other Adult Services – a reduction in the pressure from £0.599m to £0.086m, which is mainly due to:
- -£0.157m to reflect the current trend within the Occupational Therapy equipment service, where the growth is currently below the level reflected in the budget;
  - -£0.225m due to non renewal of contracts within Learning Disability Other Services;
  - -£0.097m net effect of the cost/volume reduction through the provision of meals contract;
  - -£0.025m anticipated additional health monies for the good health group.

## **2.8 Environment, Highways & Waste portfolio:**

The forecast position for this portfolio has remained at an underspend of £2.186m this month but it is important to recognise that this is dependent on waste tonnages continuing to remain at the levels experienced over the last two years and Highways being able to deliver a balanced budget.

The budgeted waste tonnage for 2011-12 is 760,000 tonnes. Tonnage for the first five months of this financial year combined with the experience of the last two financial years has allowed the Directorate to estimate that the final tonnage will be 25,000 tonnes less than budgeted, which has resulted in the forecast underspend. Whilst the Directorate has a direct influence over the disposal and recycling of waste, it has limited control over the amount of waste put into the system and any significant changes in waste tonnage will impact on the forecast outturn.

A break even position is currently predicted for Highways and Transportation. In previous years severe winters have resulted in additional costs which have had a detrimental impact on the Directorate's outturn. This position will be monitored closely and all efforts will be taken to manage any winter pressures within budget.

## **2.9 Communities, Customer Services & Improvement portfolio:**

The gross pressure on this portfolio has reduced by £0.381m this month from £0.800m to £0.419m. The main movements are:

- 2.9.1 -£0.460m Contact Centre & Consumer Direct – a reduction in the pressure from £0.644m to £0.184m. The gross pressure of £0.644m reported last month consisted of £0.406m of savings targets not progressing as expected, £0.460m of call volume pressures, compensating one-off solutions of £0.214m and a £0.008m reduction in administration & support.

The £0.460m call volume pressure represented a pro rata cost to increase the establishment to meet the demand of answering 80% of calls within 20 seconds (80/20). It has since been agreed that calls are prioritised, where possible, and that these 80/20 indicators be relaxed slightly so that some are answered within 30 seconds and 40 seconds. This equates to a reduction in staff time and capacity of £0.153m.

The remaining £0.307m of this £0.460m variance is the pro rata cost of increasing the establishment to realise an average indicator across the 80/20, 70/30 and 60/40 response rates. The funding for these costs is now being met from a virement from the debt charges underspending within the Finance and Business Support portfolio, as agreed by Cabinet on the 19<sup>th</sup> September.

The service will continue to search for other ways in which to mitigate the remaining £0.184m pressure.

- 2.9.2 +£0.123m Local Boards – an increase in the forecast from a £0.043m underspend to a £0.080m pressure. The Communications, Consultation and Community Engagement (CCCE) division is split between two lines in the A-Z of services, namely; Local Boards (Community Engagement Managers) - as part of Local Democracy - and Communications and Media Relations (within Strategic Management, & Directorate Support Budgets).

One of the proposals to enable delivery of £1.5m of communication and engagement savings in 2011-12 has, following consultation, not been progressed and will no longer be delivered. The full year effect of this change is a pressure in the region of £0.265m, however only a part year saving was expected in 2011-12 from this proposal, so a pressure of £0.135m is now anticipated in this financial year.

The monitoring has therefore been updated to reflect this current year pressure of £0.135m, pending the service reviewing their options with regard to mitigating this change of events and aiming to deliver the saving in a different way. A small £0.012m underspend has been delivered in other running costs to arrive back at the £0.123m movement this month.

- 2.9.3 There have also been smaller movements, all below £0.1m, across other units, mainly within the Library Service where the service continues to deliver savings ahead of schedule with regards to the roll out of Radio Frequency Identification (RFID) technology. However, this is partially offset by an adverse movement within the Trading Standards budget relating to Kent Scientific Services where the level of samples from other authorities continues to decline resulting in reduced income.

- 2.9.4 Community Learning Services - The service has delivered a balanced budget for the past two years, despite funding reducing by close to £1m in that time. A further reduction in funding of £0.350m has recently been notified by the Skills Funding Agency and the service is currently reviewing their cost base to ascertain whether a net pressure will ensue. Nothing has been reflected in the forecast for this as yet and an update will be presented for the next monitoring report.

- 2.9.5 Management Action:

In addition to extended vacancy management and curtailing non critical spend, the directorate is also reviewing non committed budgets with a view to part mitigating the residual £0.419m reported pressure.

Specifically with regard to the Communications related pressures, a small working group is to be established to review current year spend against activity budgets across the authority with a view to identifying where expenditure can be reduced or where information can be communicated in different, and more cost effective ways.

The management action that has been ongoing and was to be included within this report, was a review of, and proposals thereon, of 2010/11 printing, advertising and communication expenditure levels. However on further investigation these budgets have been severely diminished by grant reductions of one form or another and therefore proposals were not deliverable as the budgets no longer existed, hence the change in approach to reviewing current levels of spend and what can be reduced or stopped or delivered more cost effectively in the current year.

## 2.10 Finance & Business Support portfolio:

The forecast underspend for this portfolio has reduced by £0.187m this month to £4.165m. This is due to:

- +£0.307m as a result of the virement from the debt charges underspending to the Contact Centre within the Communities, Customer Services & Improvement portfolio as approved by Cabinet at the meeting on 19 September;
- -£0.120m reduction in the pressure on the Finance & Procurement Unit following the confirmation that, in advance of the implementation of the new structure on 1 April 2012, 12 voluntary redundancies have been agreed with effect from 1 December 2011.

## 2.11 Business Strategy, Performance & Health Reform portfolio:

The forecast underspend for this portfolio has increased by £0.050m this month to £0.225m. This is due to the Legal Services Unit increasing their forecast over-recovery of income resulting from additional work that the function has taken on, over and above that budgeted for.

## 2.12 Deputy Leader portfolio:

The forecast for this portfolio has moved by -£0.063m to a breakeven position this month. This is wholly due to a reduction in the Democratic & Member Services Unit forecast pressure, largely due to additional income being raised through admission appeals work for Academies.

## 3. CAPITAL

3.1 There have been a number of cash limit adjustments this month as detailed in **table 3** below:

**Table 3: Capital Cash Limit Adjustments**

	2011-12 £000s	2012-13 £000s
1 Cash Limits as reported to Cabinet on 19th September	358,036	264,111
2 Re-phasing agreed at Cabinet on 19th September		
Adults Social Care & Public Health (ASC&PH)	-1,418	1,418
Enterprise & Environment (E&E)	-2,540	-2,924
Customer & Communities (C&C)	-1,227	-24
2 Country Park Access - additional external funding - C&C portfolio	13	
3 Gateways - additional external funding - C&C	270	
4 Tunbridge Wells Library - reduction in external funding - C&C portfolio	-16	
5 Edenbridge Community Centre - C&C portfolio	-1,937	
6 Highways Major Maintenance - additional external funding - EHW portfolio	60	
7 Sittingborne Northern Relief - reduction in project cost - EHW portfolio	-384	-166
8 A2 Cyclo Park - additional external funding - EHW portfolio	2,800	
9 Drovers Roundabout/M20 Junction 9 - reduction in grant funding - EHW portfolio	-1,047	
10 Swale Parklands - additional external funding - Regen portfolio	24	
	<b>352,634</b>	<b>262,415</b>
11 PFI	22,000	
	<b>374,634</b>	<b>262,415</b>

3.2 The current forecast capital position by portfolio, compared with the position reported last month is shown in **table 4** below.

**Table 4: Capital Position**

	Real and	Real	Movement
	Re-phasing	Variance	This month
	Variance	Last month	
	This month		
Portfolio			
	£m	£m	£m
Education, Learning & Skills	-8.428	-0.034	-8.394
Specialist Children's Services	0.211	0.000	0.211
Adult Social Care & Public Health	-2.640	-0.125	-2.515
Environment, Highways and Waste	7.007	7.292	-0.285
Customer & Communities	0.077	0.003	0.074
Regeneration & Economic Development	0.457	0.457	0.000
Business Strategy and Support	-4.538	0.000	-4.538
<b>Total (excl Schools)</b>	<b>-7.854</b>	<b>7.593</b>	<b>-15.447</b>
Schools	0	0	0
<b>Total</b>	<b>-7.854</b>	<b>7.593</b>	<b>-15.447</b>

Since last month's report, the forecast outturn has reduced by £15.4m, which is almost entirely due to re-phasing rather than project over/under spends. The main movements this month are detailed below:

### 3.3 Education, Learning & Skills portfolio:

The forecast has moved by -£8.394mm. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- Primary Improvement Programme (-£3.798m, re-phasing): Previous monitoring returns had brought forward Primary Capital Grant funding into 2011-12 to enable projects at Richmond, Westminster and Halfway House Primary Schools to be undertaken. It has come to light that this grant will not be available. The funding therefore needs to be re-phased back into 2012-13 and will be taken out in the MTP process. The effect on the project is that only Richmond & Westminster Primary Schools will remain within this programme and Halfway House Primary School is to be funded from the 2011-12 Modernisation programme. The projects at Westminster Primary School and Richmond Primary School are re-phasing by -£601m and -£0.154m respectively following delays whilst ensuring funding could be put in place following the decision by Government to stop the Primary Capital Programme.
- Kingsmead (-£1.799m, re-phasing): this project has been delayed following problems in agreeing the level of resources available, resolving design issues and in obtaining planning approval.
- Unit Review (-£1.525m, re-phasing): delays in obtaining project approval and the subsequent appointment of consultants.
- Basic Needs – Goat Lees Primary School (-£0.480m re-phasing and -£0.856m real variance): The overall project has decreased by -£0.800m following the reduction in the level of developer contributions that will be available to fund the project. The project has also re-phased following delays in obtaining project approval and the subsequent appointment of consultants.
- Special Schools Review Phase 2 – Wyvern School (-£0.890m, re-phasing): the start was delayed following the need for the project to be re-tendered to enable costs to be brought in line with the resources available.
- Modernisation Programme 2011-12 (+£0.857m, re-phasing): the main reason for the increase in costs has been caused by the addition of the Halfway House Primary School project which has been moved from the Primary Improvement Programme.

- Special Schools Review Phase 2 – Approval to Plan (+£0.500m, re-phasing): funding has been brought forward for development costs to ensure the build programme scheduled for 2012-13 proceeds as promptly as possible.
- Pupil Referral Units (+£0.472m, real variance): the increase relates to additional expenditure in 2011-12 which is fully funded by Revenue Contributions to Capital. This revenue contribution has been made to take into account of and compensate for the 80% reduction in Devolved Formula Capital (DFC) allocations from the Department for Education (DfE), knowing that the PRU service had already committed itself to funding a capital programme in 2011-12 based on the assumption that DFC would continue at the same level as received in previous years.
- Basic Needs – Repton Park Primary School (-£0.399m, re-phasing): the contract negotiation period was extended on this project in order to secure more certainty on the contract costs; this has led to a delayed start on site. The project should still be completed in time for a September 2012 opening date.
- Modernisation Programme 2008 to 2010 (-£0.381m re-phasing and +£0.077m real variance): the main reason for the movement is due to the following:
  - Wrotham School** – re-phasing of -£0.383m due to differences between the original estimate and the resources available this project has been re-designed and a new planning application has had to be submitted before going out to tender. This has meant that the project is 2 to 3 months behind schedule.
  - Sissinghurst Primary School** – the overall costs of this Aided School project has increased by +£0.077m. +£0.060m relates to the LEA's 10% contribution in line with the overall DfE grant approval level for the project and +£0.017m is due to increased costs for the Highways element of the project.
- Corporate Property Team and Capital Strategy Team (net -£0.097m, real variance): the forecast has been brought in line with 2010-11 actual spend.

Overall this leaves a residual balance of -£0.075m on a number of minor projects.

### 3.4 Specialist Children's Service portfolio:

The forecast has moved by +£0.211m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- Quarryfields/Aldington Eco Centre (formerly Schools Self Funded) (+£0.211m, real variance): the development of the Aldington Eco Centre is a partnership project with Aldington and Bonnington Parish Council and Ashford Borough Council. Their contribution to the project was the provision of land free of charge and councillors support. Our contribution is the erection of the building and landscaping which is to be met from revenue.

### 3.5 Adult Social Care & Public Health portfolio:

The forecast has moved by -£2.515m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- Learning Disability Good Day Programme (-£2.442m, re-phasing): a prudent view had been taken pending clarity around the releasing of further funds to support the delivery of the programme.
- Broadmeadow Extension (-£0.058m, real variance): a real variance of £0.274m was reported in last months monitoring return which was requested to be transferred and used as part of the Older Persons Strategy – Integrated Specialist Service Centre (DLC). A further £0.58m underspend has been declared and is also requested to be transferred to Older Persons Strategy.

Overall this leaves a residual balance of -£0.015m on a number of minor projects.

### 3.6 Environment, Highways & Waste portfolio:

The forecast has moved by -£0.285m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- A2 Cyclo Park (+£0.905m, real variance): £0.605m funding has been secured from Interreg which will enable additional access improvements and creating/improving the park's wildlife habitat. Projects costs have increased by £0.300m due to delays, re-measurement and additional paving, the increase is to be met from external funding.

- Non TSG Land, Compensation Claims (-£0.733m re-phasing and -£0.050m real variance): the re-phasing is due to the Edenbridge Relief Road, where compensation on one of the plots of land is subject to a Land Tribunal decision which will not be settled in this financial year. There is an overall real underspend of -£0.204m (-£0.050m 2011-12) this is due to reduction in the estimated volume of Land Compensation Act Part 1 claims related to Hawking phase 2.
- Household Waste Recycling Centres and Transfer Station (-£0.500m re-phasing and £0.300m real variance): the movement is forecast is due to the following:
  - Herne Bay Site Improvement** - -£0.500m re-phased to reflect the anticipated construction start date of Spring 2012.
  - North Farm Transfer Station** - +£0.400m overspend where scheme costs have increased due to delays in construction and potential claims caused by unforeseen ground condition. The overspend is to be funded from an underspend against the Lydd/New Romney site project and revenue.
  - Lydd/New Romney Site** - -£0.100m underspend due to unused contingency.
- Ashford Ring Road (-£0.117m, re-phasing): reconstruction of the damaged flume work has been re-phased to 2012-13 to ensure the correct option will be chosen.

Overall this leaves a residual balance of -£0.090m on a number of minor projects.

### 3.7 Communities, Customer Services & Improvement portfolio:

The forecast has moved by +£0.074m. There are no significant variances to report.

### 3.8 Business Strategy, Performance & Health Reform portfolio:

The forecast has moved by -£4.538m. Projects subject to re-phasing and overall variances affecting 2011-12 are:

- Workplace Transformation (-£3.070m, re-phasing): the significant re-profiling has resulted from the need to revise strategic priorities to include pressures such as the CSS improvement plan and the shaping of One Council/Bold Steps for Kent.
- Sustaining Kent – Maintaining the Infrastructure (-£1.174m, re-phasing): there have been delays in implementing Unified Communications, this is the result of problems with technical resource availability and a considerable amount of time spent on ensuring the technical design meets the Government Connects code of connection security requirements.
- Property Asset Management System (-£0.254m, re-phasing): work is being undertaken with South East 7 (SE7) partners to see if an Asset Management System can be procured for better value for money. Analysis work will begin in 2011-12 but the majority of the 2011-12 budget of £0.274m will not be spent until 2012-13.

Overall there is a residual balance of -£0.040m on minor projects.

### 3.9 Capital Project Re-phasing

Normally, cash limits are changed for projects that have re-phased by greater than £0.100m to reduce the reporting requirements during the year. Any subsequent re-phasing greater than £0.100m is reported and the full extent of the re-phasing will be shown. The tables below summarises the proposed re-phasing this month.



**Table 5 – re-phasing of projects >£0.100m**

<b>Portfolio</b>	<b>2011-12</b>	<b>2012-13</b>	<b>2013-14</b>	<b>Future Years</b>	<b>Total</b>
	<b>£k</b>	<b>£k</b>	<b>£k</b>	<b>£k</b>	<b>£k</b>
<b>Education, Learning &amp; Skills</b>					
Amended total cash limits	161,192	147,244	75,848	87,290	471,574
Re-phasing	-7,914	5,564	-370	2,720	0
<b>Revised cash limits</b>	<b>153,278</b>	<b>152,808</b>	<b>75,478</b>	<b>90,010</b>	<b>471,574</b>
<b>Specialist Children's Services</b>					
Amended total cash limits	12,629	5	0	0	12,634
Re-phasing	0	0	0	0	0
<b>Revised cash limits</b>	<b>12,629</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>12,634</b>
<b>Adult Social Care &amp; Public Health</b>					
Amended total cash limits	14,811	7,186	2,699	3,146	27,842
Re-phasing	-2,442	2,027	0	415	0
<b>Revised cash limits</b>	<b>12,369</b>	<b>9,213</b>	<b>2,699</b>	<b>3,561</b>	<b>27,842</b>
<b>Enterprise &amp; Environment</b>					
Amended total cash limits	94,606	74,132	65,224	253,157	487,119
Re-phasing	-1,206	629	-3,366	3,943	0
<b>Revised cash limits</b>	<b>93,400</b>	<b>74,761</b>	<b>61,858</b>	<b>257,100</b>	<b>487,119</b>
<b>Customer &amp; Communities</b>					
Amended total cash limits	18,194	5,529	5,274	4,929	33,926
Re-phasing	0	0	0	0	0
<b>Revised cash limits</b>	<b>18,194</b>	<b>5,529</b>	<b>5,274</b>	<b>4,929</b>	<b>33,926</b>
<b>Regen &amp; ED</b>					
Amended total cash limits	14,281	8,549	2,500	2,500	27,830
Re-phasing	0	0	0	0	0
<b>Revised cash limits</b>	<b>14,281</b>	<b>8,549</b>	<b>2,500</b>	<b>2,500</b>	<b>27,830</b>
<b>Business Strategy &amp; support</b>					
Amended total cash limits	12,201	5,859	3,390	2,923	24,373
Re-phasing	-4,498	1,748	2,750	0	0
<b>Revised cash limits</b>	<b>7,703</b>	<b>7,607</b>	<b>6,140</b>	<b>2,923</b>	<b>24,373</b>
<b>TOTAL RE-PHASING &gt;£100k</b>	<b>-16,060</b>	<b>9,968</b>	<b>-986</b>	<b>7,078</b>	<b>0</b>
<b>Other re-phased Projects below £100k</b>	<b>-59</b>	<b>+77</b>	<b>-18</b>	<b>0</b>	<b>0</b>
<b>TOTAL RE-PHASING</b>	<b>-16,119</b>	<b>+10,045</b>	<b>-1,004</b>	<b>+7,078</b>	<b>0</b>

**Table 6** details individual projects which have further re-phased since being reported to Cabinet on 19<sup>th</sup> September.

	2011-12	2012-13	2013-14	Future Years	Total
	£k	£k	£k	£k	
<b>EH&amp;W</b>					
<b>HWRC - Herne Bay Site Improvement</b>					
Original budget	+1,500	0	0	0	+1,500
Amended cash limits	-750	-750	0	0	-1,500
additional re-phasing	-500	+500	0	0	0
<b>Revised project phasing</b>	<b>+250</b>	<b>-250</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non TSG Land, Compensation Claims</b>					
Amended total cash limits	+2,665	+706	+367	+249	+3,987
Amended cash limits	-100	+100	0	0	0
additional re-phasing	-733	+682	0	+51	0
<b>Revised project phasing</b>	<b>+1,832</b>	<b>+1,488</b>	<b>+367</b>	<b>+300</b>	<b>+3,987</b>
<b>A2 Cyclo Park (formerly A2 Linear)</b>					
Original budget	+4,803	0	0	0	+4,803
Amended cash limits	-203	+203	0	0	0
additional re-phasing	+203	-203	0	0	0
<b>Revised project phasing</b>	<b>+4,803</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+4,803</b>

#### **4. RECOMMENDATIONS**

Cabinet is asked to:

- 4.1 **Note** the initial forecast revenue and capital budget monitoring position for 2011-12.
- 4.2 **Note** the changes to the capital programme.
- 4.3 **Agree** that £16.060m of re-phasing on the capital programme is moved from 2011-12 capital cash limits to future years.
- 4.4 **Agree** the £0.580m transfer of funding to Older Persons Strategy – Integrated Specialist Service Centre (DLC).